Consolidated Financial Statements
For the Years Ended
December 31, 2021
and
December 31, 2020

CONDON O'MEARA McGinty & DONNELLY LLP

Certified Public Accountants

One Battery Park Plaza New York, NY 10004-1405 Tel: (212) 661 - 7777

Fax: (212) 661 - 4010

Independent Auditor's Report

To the Board of Directors of North Shore Child and Family Guidance Association, Inc.

Opinion

We have audited the accompanying consolidated financial statements of North Shore Child and Family Guidance Association, Inc. and Subsidiary (collectively, the "Agency"), which comprise the consolidated statements of financial position as of December 31, 2021 and December 31, 2020 and the related consolidated statements of activities, functional expenses and cash flows for the years then ended and the related notes to the consolidated financial statements.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Agency as of December 31, 2021 and December 31, 2020 and the results of their activities and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Agency and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Agency's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Agency's internal controls. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Agency's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

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Consolidated Statements of Financial Position

Assets

| | Decen | nber 31 |
|---|--------------------|--------------------|
| | 2021 | 2020 |
| Current assets | | |
| Cash and cash equivalents | \$2,038,201 | \$2,759,641 |
| Investments, at fair value | 1,600,310 | 1,342,208 |
| Government grants and other receivables | 1,200,469 | 1,289,882 |
| Current portion of contributions receivable | 325,000 | 500,000 |
| Prepaid expenses and other assets | <u>78,223</u> | 56,733 |
| Total current assets | 5,242,203 | 5,948,464 |
| Contributions receivable, net | 609,531 | 744,793 |
| Property and equipment, net | 2,232,738 | 2,354,014 |
| Total assets | <u>\$8,084,472</u> | <u>\$9,047,271</u> |
| Liabilities and Net Assets | | |
| Current liabilities | | |
| Accounts payable and accrued expenses | \$ 688,753 | \$ 685,330 |
| Unearned revenue | 73,146 | 76,008 |
| Current portion of long-term debt | 369,181 | 366,556 |
| Total current liabilities | 1,131,080 | 1,127,894 |
| Long-term debt, net | 1,772,844 | 2,116,387 |
| SBA PPP loan | <u> </u> | 1,413,600 |
| Total liabilities | 2,903,924 | 4,657,881 |
| Net assets | | |
| Without donor restrictions | 3,604,638 | 2,926,407 |
| With donor restrictions | 1,575,910 | 1,462,983 |
| Total net assets | 5,180,548 | 4,389,390 |
| Total liabilities and net assets | \$8,084,472 | \$9,047,271 |

Consolidated Statements of Activities

For the Years Ended December 31

| | | | For the Years Ended December 3 | ded December | 31 | |
|--|--------------|--------------|--------------------------------|--------------|--------------|--------------|
| | | 2021 | | | 2020 | |
| | Without | With | | Without | With | |
| | Donor | Donor | | Donor | Donor | |
| ; | Restrictions | Restrictions | Total | Restrictions | Restrictions | Total |
| Public support and revenue | | | | | | |
| Program service fees | \$ 5,655,986 | · • | \$ 5,655,986 | \$ 5,345,834 | 1 | \$ 5.345.834 |
| Government grants | 2,543,310 | 1 | 2,543,310 | 2,075,218 | I | 2,075,218 |
| Contributions | 842,436 | 690,347 | 1,532,783 | 344,968 | 853,040 | 1.198,008 |
| Special events, net of direct benefits to donors of \$31,124 | | | | ` | ` | |
| in 2021 and \$5,000 in 2020 | 387,269 | 1 | 387,269 | 350,644 | ı | 350,644 |
| United Way and community funds | 19,000 | 1 | 19,000 | 15,000 | ī | 15,000 |
| Investment return | 207,014 | ı | 207,014 | 178,305 | 1 | 178,305 |
| Other | 16,777 | 1 | 16,777 | 2,383 | 1 | 2,383 |
| Net assets released from restrictions | 577,420 | (577,420) | 1 | 825,527 | (825,527) | 1 |
| Total public support and revenue | 10,249,212 | 112,927 | 10,362,139 | 9,137,879 | 27,513 | 9,165,392 |
| Expenses | | | | | | |
| Program services | | | | | | |
| Clinical | 5,052,577 | | 5,052,577 | 4,775,784 | ı | 4775.784 |
| School community collaborative | 2,099,293 | 1 | 2,099,293 | 2,005,850 | ı | 2,005,850 |
| Early childhood | 70,420 | ı | 70,420 | 65,710 | ı | 65.710 |
| Outreach | 36,851 | 1 | 36,851 | 99,311 | ì | 99,311 |
| Total program services | 7,259,141 | | 7,259,141 | 6,946,655 | | 6,946,655 |
| Supporting activities | | | | | | |
| Management and general | 1,769,121 | 1 | 1,769,121 | 1,256,904 | I | 1,256,904 |
| Fundraising | 542,719 | | 542,719 | 547,312 | 9 | 547,312 |
| Total supporting activities | 2,311,840 | | 2,311,840 | 1,804,216 | ſ | 1,804,216 |
| Total expenses | 9,570,981 | | 9,570,981 | 8,750,871 | 1 | 8,750,871 |
| Increase in net assets before other expenses | 678,231 | 112,927 | 791,158 | 387,008 | 27,513 | 414,521 |
| Other expenses | 1 | 1 | 1 | (54,223) | 1 | (54,223) |
| Increase in net assets | 678,231 | 112,927 | 791,158 | 332,785 | 27,513 | 360,298 |
| Net assets, beginning of year | 2,926,407 | 1,462,983 | 4,389,390 | 2,593,622 | 1,435,470 | 4,029,092 |
| Net assets, end of year | \$ 3,604,638 | \$ 1,575,910 | \$ 5,180,548 | \$ 2,926,407 | \$ 1,462,983 | \$ 4,389,390 |

See notes to consolidated financial statements.

Consolidated Statements of Functional Expenses
For the Year Ended December 31, 2021
(With Summarized Comparative Information for December 31, 2020)

| Outreach Total General Fund- 13 \$ 24,754 \$ 4,557,687 \$ 791,718 \$ 273,678 \$ 1,065,396 29 \$ 33,272 \$ 6498,286 1,076,880 385,648 1,465,528 20 \$ 33,272 \$ 6498,286 1,076,880 385,648 1,465,528 20 \$ 33,272 \$ 6498,286 1,076,880 385,648 1,465,528 20 \$ 8,518 \$ 1,076,880 385,648 \$ 1,65,528 21 \$ 8,518 \$ 1,076,880 385,648 \$ 1,65,528 22 \$ 1,076 \$ 1,5107 \$ 654 \$ 654 23 \$ 1,076 \$ 1,5107 \$ 654 \$ 654 24 \$ 38,025 \$ 1,517 \$ 35,000 \$ 1,462,528 25 \$ 1,075 \$ 193,923 \$ 1,517 \$ 1,658 \$ 34,793 \$ 34,703 25 \$ 1,075 \$ 193,923 \$ 1,526 \$ 2,525 \$ 34,703 26 \$ 1,037 \$ 1,6587 \$ 1,326 \$ 3,702 27 <th></th> <th></th> <th></th> <th>Program Services</th> <th>S.</th> <th>2021</th> <th>IS</th> <th>Sunnorting Activities</th> <th>y.</th> <th></th> <th>2020</th> | | | | Program Services | S. | 2021 | IS | Sunnorting Activities | y. | | 2020 |
|--|--------|--------------|-------------------------|------------------|----------|---------------------------|-------------------|-----------------------|--------------|--------------|---------------------------|
| Climical Collaborative Childrood Outreach Total General Raising Total \$3,051,130 \$1,438,990 \$ 4,2813 \$ 2,4754 \$ 4,557,687 \$ 791,718 \$ 2,73,678 \$ 1,056,396 \$ 5,5 \$1,600 \$6,3883 \$ 1,438,990 \$ 4,2813 \$ 2,4754 \$ 4,557,687 \$ 791,718 \$ 2,736,78 \$ 1,056,396 \$ 5,5 \$1,502 \$6,3883 \$ 6,982 \$ 1,076,889 \$ 1,076,889 \$ 385,648 \$ 1,462,238 \$ 7,5 \$1,512 \$ 2,042,973 \$ 6,080 \$ 2,5 \$ 1,076 \$ 2,070 \$ 2,070 \$ 2,070 \$ 2,070 \$ 2,070 \$ 2,070 \$ 2,070 | | | School Community | Early | | | Management and | Fund- | | | |
| \$3.051,130 \$1,438,990 \$4,2813 \$2,4,557,687 \$791,718 \$273,678 \$1,006,396 \$5 \$1,308,919 \$063,583 \$1,9172 \$8.518 \$1,006,382 \$11,970 \$371,132 \$2 \$1,502 \$708 \$1,9172 \$3.52 \$1,007 \$1,9463 \$6 \$15,107 </th <th></th> <th>Clinical</th> <th>Collaborative</th> <th>Childhood</th> <th>Outreach</th> <th>Total</th> <th>General</th> <th>Raising</th> <th>Total</th> <th>Total</th> <th>Total</th> | | Clinical | Collaborative | Childhood | Outreach | Total | General | Raising | Total | Total | Total |
| 1,502 | | \$ 3,051,130 | \$ 1,438,990 603,983 | | | \$ 4,557,687 1,940,599 | | | \$ 1,065,396 | \$ 5,623,083 | \$ 5,323,142 2,242,698 |
| 1,502 798 | | 4,360,049 | 2,042,973 | 61,992 | 33,272 | 6,498,286 | 1,076,880 | 385,648 | 1,462,528 | 7,960,814 | 7,565,840 |
| 1,502 798 2,300 19,463 6 19,469 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - 1,5107 - | | | | | | | | | | | |
| 1,510 1,51 | | 1,502 | 862 | 1 | 1 | 2,300 | 19,463 | 9 | 19,469 | 21,769 | 3,195 |
| 1,512 | | | 1 | • | 1 | 1 | 15,107 | Jr. | 15,107 | 15,107 | 8,950 |
| 1,512 | | 1 | ı | 1 | • | • | ı | 654 | 654 | 654 | 761 |
| 1,512 1,512 68 34,793 34,861 54,861 49,888 25 10 58,903 19,796 - 19,796 6,000 23,134 2,935 1,075 193,923 16,597 31,031 47,628 184,569 5,344 2,935 1,075 193,923 16,597 31,031 47,628 30,834 6,967 481 2,93 1,794 31,23 47,628 87,790 13,611 1,1361 536 11,951 52,883 2,148 76,943 6,967 481 77,941 87,200 11,951 8,367 87,790 13,611 77,941 87,200 11,951 66,883 3,177 14,524 1,894 1,894 1,195 2,382 1,195 2,382 3,777 11,540 1,076 1,076 1,6218 1,6218 2,447 3,366 1,256 1,256 1,256 1,621 2,447 3,366 2,148 <td></td> <td>ı</td> <td>ı</td> <td>,</td> <td>ı</td> <td>ı</td> <td>325,000</td> <td></td> <td>325,000</td> <td>325.000</td> <td>,</td> | | ı | ı | , | ı | ı | 325,000 | | 325,000 | 325.000 | , |
| 49,988 8,880 25 10 58,903 19,796 - 19,796 6,000 - - - - 6,000 23,122 25,553 48,705 184,569 5,344 - - - - - 1,796 184,569 5,344 2,934 1,075 1,9352 3,123 48,705 30,834 6,967 - - - - 1,736 3,123 8,4762 87,790 13,611 1,136 536 113,073 11,864 29,883 2,145 76,943 6,967 3,222 118,011 - - - 85,001 - 85,001 14,324 1,894 - | | 1,512 | • | t | 1 | 1,512 | 89 | 34,793 | 34,861 | 36,373 | 7.734 |
| 6,000 23,152 25,553 48,705 184,569 5,344 2,935 1,075 193,923 1,6597 31,031 47,628 30,834 6,967 481 2,43 38,525 5,244 31,23 48,705 87,790 13,611 1,136 536 103,073 18,019 11,864 29,883 76,943 - 686 312 77,941 87,000 11,864 29,883 76,943 - 686 312 77,941 87,000 11,864 29,883 14,664 3,232 118 47 18,061 65,363 1,356 66,689 2,924 1,664 3,089 1,195 2,582 3,777 2,582 14,324 1,894 - - - - - - - 132,105 - - - - - - - - - - - - - - - < | | 49,988 | 8,880 | 25 | 10 | 58,903 | 19,796 | | 19,796 | 78,699 | 84,940 |
| 184,569 5,344 2,935 1,075 193,923 16,597 31,031 47,628 2,145 30,834 6,967 481 2,945 31,235 35,244 3,123 8,367 2,145 30,834 6,967 481 2,948 31,23 8,367 31,231 47,628 2,9483 47,644 3,123 8,367 4,323 8,367 4,324 3,123 8,367 4,544 3,123 8,367 4,247 4,324 3,123 8,367 4,247 4,324 4,224 4,324 4,224 4,247 4,344 4,224 4,324 4,247 4 | | 6,000 | ı | , | • | 6,000 | 23,152 | 25,553 | 48,705 | 54,705 | 24,958 |
| 308.3 6.967 481 243 38,525 5.244 3,123 8,367 87,790 13,611 1,136 243 38,525 5.244 3,123 8,367 76,943 13,611 1,136 536 103,073 11,864 29,883 76,943 - 686 312 77,941 57,200 11,951 69,151 14,664 3,232 118 47 18,061 65,363 1,326 66,689 2,924 165 - - 3,089 1,195 2,582 3,777 14,324 1,894 - - 16,218 - 85,001 14,324 1,894 - 16,218 2,582 21,063 14,324 1,894 - 16,418 3,777 4,427 3,777 914 - 1,949 844 134,898 11,364 8,175 3,844 12,560 1,360 1,076 502 75,497 13,679 <t< td=""><td></td><td>184,569</td><td>5,344</td><td>2,935</td><td>1,075</td><td>193,923</td><td>16,597</td><td>31,031</td><td>47,628</td><td>241,551</td><td>231,655</td></t<> | | 184,569 | 5,344 | 2,935 | 1,075 | 193,923 | 16,597 | 31,031 | 47,628 | 241,551 | 231,655 |
| 30,834 6,967 481 243 38,525 5,244 3,123 8,367 88,7790 13,611 1,136 536 103,073 18,019 11,864 29,883 76,943 | | 1 | , | 1 | ı | ı | 1,750 | 395 | 2,145 | 2,145 | 3,573 |
| 87,790 13,611 1,136 536 103,073 18,019 11,864 29,883 76,943 - 686 312 77,941 57,200 11,864 29,883 14,664 3,232 118 + - 85,001 - 85,001 2,924 3,232 118 + + 18,061 65,363 1,356 66,889 14,524 1,694 - - 3,089 1,195 2,582 3,777 - | | 30,834 | 6,967 | 481 | 243 | 38,525 | 5,244 | 3,123 | 8,367 | 46,892 | 45,482 |
| 76,943 - 686 312 77,941 57,200 11,951 69,151 - - - - - 85,001 - 85,001 14,664 3,232 118 - - - 85,001 - 85,001 2,924 1654 - - - - 66,889 3,777 - | | 87,790 | 13,611 | 1,136 | 536 | 103,073 | 18,019 | 11,864 | 29,883 | 132,956 | 137,381 |
| 14,664 3,232 1.8 - 85,001 - 85,001 2,924 1,654 3,232 1,18 47 18,061 65,363 1,326 66,689 2,924 165 - - - - - 85,001 - <td< td=""><td></td><td>76,943</td><td>1</td><td>989</td><td>312</td><td>77,941</td><td>57,200</td><td>11,951</td><td>69,151</td><td>147,092</td><td>147,926</td></td<> | | 76,943 | 1 | 989 | 312 | 77,941 | 57,200 | 11,951 | 69,151 | 147,092 | 147,926 |
| 14,664 3,232 118 47 18,061 65,363 1,326 66,689 2,924 165 - | | • | 1 | 1 | , | 1 | 85,001 | | 85,001 | 85,001 | 41,175 |
| 2,924 165 - - 3,089 1,195 2,582 3,777 - 92 21,063 21,063 21,063 21,063 21,063 21,063 21,063 29,776 92 9 | | 14,664 | 3,232 | 118 | 47 | 18,061 | 65,363 | 1,326 | 689,99 | 84,750 | 73,611 |
| 14,324 1,894 - - - 64 20,999 21,063 14,324 1,894 - - - 92 92 132,105 - 1,949 844 134,898 18,394 11,382 29,776 914 - - - - 21,394 11,382 29,776 12,560 13,011 - - - 25,571 - - 2,529 297 - - 2,826 919 2,447 3,366 72,074 1,845 1,076 502 75,497 13,679 8,175 21,854 692,528 2,632 1,604 5,588 21,603 27,191 27,191 692,528 5,052,577 1,604 5,588 21,603 880,436 1, 692,524 2,099,293 70,420 3,6,851 7,259,141 1,769,121 \$ 542,719 31,124 16 - - - - - </td <td></td> <td>2,924</td> <td>165</td> <td>1</td> <td>1</td> <td>3,089</td> <td>1,195</td> <td>2,582</td> <td>3,777</td> <td>6,866</td> <td>13,757</td> | | 2,924 | 165 | 1 | 1 | 3,089 | 1,195 | 2,582 | 3,777 | 6,866 | 13,757 |
| 14,324 1,894 - - 16,218 - 92 92 132,105 - 1,949 844 134,898 18,394 11,382 29,776 914 - - - 914 642 219 861 12,560 13,011 - - 25,571 - - - 2,529 297 - - 2,826 919 2,447 3,366 2,529 297 - - 2,826 919 2,447 3,366 72,074 1,845 1,076 502 75,497 13,679 8,175 21,854 1,296 2,652 56,222 692,241 188,195 880,436 1, 6,92,528 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 573,843 2,342,964 9, 16 - - - - - - - 1,769,121 \$542,719 \$542,719 \$5,311,840 \$5,92 | | • | t | 1 | ı | ı | 64 | 20,999 | 21,063 | 21,063 | 27,333 |
| 132,105 | | 14,324 | 1,894 | 1 | 1 | 16,218 | 1 | 92 | 92 | 16,310 | 8,801 |
| 914 914 642 219 861 12,560 13,011 25,571 2,826 919 2,447 3,366 72,074 1,845 1,076 502 75,497 13,679 8,175 21,854 12,206 25,528 27,191 27,191 692,528 56,320 8,428 3,579 760,855 692,241 1,88,195 880,436 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 \$ 5,42,719 \$ 2,311,840 \$ 5,9, | | 132,105 | 1 | 1,949 | 844 | 134,898 | 18,394 | 11,382 | 29,776 | 164,674 | 117,534 |
| 12,560 13,011 - | | 914 | ı | | 1 | 914 | 642 | 219 | 861 | 1,775 | 1,775 |
| 2,529 297 - - 2,826 919 2,447 3,366 72,074 1,845 1,076 502 75,497 13,679 8,175 21,834 1,296 276,326 8,428 3,579 760,855 692,241 188,195 880,436 1,191 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 573,843 2,342,964 9, 4 | | 12,560 | 13,011 | ı | r | 25,571 | 1 | • | ı | 25,571 | 72,940 |
| 72,074 1,845 1,076 502 75,497 13,679 8,175 21,854 1,296 276 276 1,604 5,588 21,603 27,191 692,528 5,632 8,428 3,579 760,855 692,241 1,88,195 880,436 1, 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 573,843 2,342,964 9, 6 | | 2,529 | 297 | ı | 1 | 2,826 | 919 | 2,447 | 3,366 | 6,192 | 11,293 |
| 1,296 276 22 10 1,604 5,588 21,603 27,191 692,528 56,320 8,428 3,579 760,855 692,241 188,195 880,436 1, 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 573,843 2,342,964 9, f | | 72,074 | 1,845 | 1,076 | 502 | 75,497 | 13.679 | 8,175 | 21,854 | 97,351 | 102,119 |
| 692,528 56,320 8.428 3,579 760,855 692,241 188,195 880,436 1. 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 573,843 2,342,964 9, 6 - - - 31,124 31,124 31,124 8 5,052,577 \$ 2,099,293 \$ 70,420 \$ 36,851 \$ 7,259,141 \$ 1,769,121 \$ 542,719 \$ 2,311,840 \$ 9, | | 1,296 | 276 | 22 | 10 | 1,604 | 5,588 | 21,603 | 27,191 | 28.795 | 23,138 |
| 5,052,577 2,099,293 70,420 36,851 7,259,141 1,769,121 573,843 2,342,964 9, If - - - 31,124 31,124 31,124 - - 31,124 - < | | 692,528 | 56,320 | 8,428 | 3,579 | 760,855 | 692,241 | 188,195 | 880,436 | 1,641,291 | 1,190,031 |
| s 5,052,577 \$ 2,099,293 \$ 70,420 \$ 36,851 \$ 7,259,141 \$ 1,769,121 \$ 5,42,719 \$ 2,311,840 \$ 9, | | 5,052,577 | 2,099,293 | 70,420 | 36,851 | 7,259,141 | 1,769,121 | 573,843 | 2,342,964 | 9,602,105 | 8,755,871 |
| \$ 5,052,577 \$ 2,099,293 \$ 70,420 \$ 36,851 \$ 7,259,141 \$ 1,769,121 \$ 542,719 \$ 2,311,840 | nors | • | 1 | | - | 2 | 1 | 31,124 | 31,124 | 31,124 | 5,000 |
| # 4,022,423 # 19,420 # 30,021 # 1,027,141 # 1,027,141 # 3,427,140 # 1,027,423 # 1,027,124 | ent of | 8 5 050 577 | ¢ 2 000 203 | | | 0 7 250 141 | 5 1 750 131 | | 670 | | |
| | | 110,400,000 | CC74CC067 0 | | | 141,607,1 6 | 9 1,/07,121 | | 2,311,840 | 186,0/5,6 | \$ 8,750,8/I |

See notes to consolidated financial statements.

Consolidated Statement of Functional Expenses For the Year Ended December 31, 2020

| | | | Program Services | S | | nS | Supporting Activities | Se | |
|--|--------------|--------------------------------------|--------------------|-----------|------------------------|------------------------------|-----------------------|---|--------------|
| | Clinical | School Community Collaborative | Early Childhood | Outreach | Total | Management and General | Fund- Raisino | Total | Total |
| Payroll and related expenses Payroll | \$ 2,829,224 | \$ 1,386,696 | \$ 42,866 | \$ 71,596 | \$ 4,330,382 | \$ 721,040 | \$ 271,720 | \$ 992,760 | \$ 5,323,142 |
| rayron taxes and tringe beneuts Total payroll and related expenses | 4.075.399 | 1.949.387 | 58.275 | 90,699 | 1,843,3/8 6.173.760 | 1.003.077 | 389 003 | 1 392 080 | 7 565 840 |
| Other exnenses | | | | | | | | | |
| Advertising | 946 | 2.150 | | , | 3.096 | 66 | ı | 66 | 3 195 |
| Bank charges | | | 1 | 1 | 1 | 8,950 | , | 8.950 | 8,950 |
| Bond costs | 1 | 1 | ı | ı | ı | | 761 | 761 | 761 |
| Catering, facilities and other | 642 | 1 | 1 | 267 | 606 | ı | 6,825 | 6.825 | 7,734 |
| Computer | 55,391 | 9,625 | t | 1 | 65,016 | 14,042 | 5,882 | 19,924 | 84,940 |
| Consulting | 9,188 | ı | 1 | ı | 9,188 | 1,270 | 14,500 | 15,770 | 24,958 |
| Depreciation | 177,290 | 2,672 | 4,385 | 895 | 185,242 | 16,003 | 30,410 | 46,413 | 231,655 |
| Dues and subscriptions | 1 | • | ì | t | | 1,700 | 1,873 | 3,573 | 3,573 |
| Equipment | 31,254 | 4,764 | 84 | 843 | 36,945 | 5,403 | 3,134 | 8,537 | 45,482 |
| Insurance | 88,086 | 13,984 | 1,658 | 966 | 104,724 | 18,207 | 14,450 | 32,657 | 137,381 |
| Interest | 84,527 | 1 | 609 | 976 | 86,115 | 49,546 | 12,265 | 61,811 | 147,926 |
| Professional fees | 1 | 1 | ī | 1 | • | 41,175 | | 41,175 | 41,175 |
| Office expenses and supplies | 9,575 | 2,215 | 19 | 173 | 11,982 | 60,563 | 1,066 | 61,629 | 73,611 |
| Postage | 3,011 | ı | , | 9 | 3,017 | 1,173 | 9,567 | 10,740 | 13,757 |
| Printing and publications | 773 | | pd | 4 | 778 | 31 | 26,524 | 26,555 | 27,333 |
| Program supplies | 7,550 | 1,195 | ı | 99 | 8,801 | 1 | | ı | 8,801 |
| Repairs and maintenance | 90,810 | 1,606 | 191 | 1,813 | 94,420 | 14,628 | 8,486 | 23,114 | 117,534 |
| Tax expense | 921 | 1 | , | ı | 921 | 641 | 213 | 854 | 1,775 |
| Temporary help | 54,911 | 18,029 | t | 1 | 72,940 | 1 | • | 1 | 72,940 |
| Travel and automobile | 4,701 | 69 | 254 | 105 | 5,129 | 442 | 5,722 | 6,164 | 11,293 |
| Telephone and utilities | 79,650 | 142 | 232 | 2,459 | 82,483 | 13,604 | 6,032 | 19,636 | 102,119 |
| Other | 1,159 | 12 | 2 | 16 | 1,189 | 6,350 | 15,599 | 21,949 | 23,138 |
| Total other expenses | 700,385 | 56,463 | 7,435 | 8,612 | 772,895 | 253,827 | 163,309 | 417,136 | 1,190,031 |
| Total | 4,775,784 | 2,005,850 | 65,710 | 99,311 | 6,946,655 | 1,256,904 | 552,312 | 1,809,216 | 8,755,871 |
| Less: costs of direct benefits to donors | 1 | ı | | | 1 | 1 | 5,000 | 5,000 | 5,000 |
| activities | \$ 4,775,784 | \$ 2,005,850 | \$ 65,710 | \$ 99,311 | \$ 6,946,655 | \$ 1,256,904 | \$ 547.312 | \$ 1.804.216 | \$ 8.750.871 |
| | | | 1 | Ì | | | 1 | , | |

See notes to consolidated financial statements.

Consolidated Statements of Cash Flows

| | | Year I Decem | | |
|---|-----------|-----------------|-----------|-------------|
| | | 2021 | ~ ~ ~ | 2020 |
| Cash flows from operating activities | | , | - | |
| Increase in net assets | \$ | 791,158 | \$ | 360,298 |
| Adjustments to reconcile increase in net assets | | | | |
| to net cash provided by operating activities | | | | |
| Depreciation | | 241,551 | | 231,655 |
| Amortization of financing costs | | 25,637 | | 26,953 |
| Realized and unrealized (gain) on investments | | (180,494) | | (153,724) |
| SBA PPP loan forgiveness | | (343,386) | | - |
| Donated securities | | (55,483) | | (12,106) |
| Proceeds from sale of donated securities | | 50,633 | | 12,106 |
| Cancelled contribution | | 325,000 | | - |
| Contributions earmarked for capital | | - | | (15,966) |
| (Increase) decrease in assets | | | | |
| Government grants and other receivables | | 89,413 | | (324,201) |
| Contributions receivable | | (14,738) | | 55,817 |
| Prepaid expenses and other assets | | (21,490) | | 8,044 |
| Increase (decrease) in liabilities | | , | | |
| Accounts payable and accrued expenses | | 3,423 | | 154,586 |
| Unearned revenue | | (2,862) | | 30,122 |
| Net cash provided by operating activities | | 908,362 | | 373,584 |
| Cash flows from investing activities | | | | |
| Purchases of property and equipment | | (120,275) | | (228,734) |
| Purchases of investments | | (244,381) | | (1,276,478) |
| Proceeds from sale of investments | | 171,623 | | 1,249,106 |
| Net cash (used in) investing activities | | (193,033) | | (256,106) |
| Cash flows from financing activities | | | | |
| Proceeds from SBA PPP loan | | - | | 1,413,600 |
| Repayment of SBA PPP loan | | (1,070,214) | | - |
| Repayment of long-term debt | | (366,555) | | (358,945) |
| Contributions earmarked for capital | | - | | 15,966 |
| Net cash provided by (used in) | | | | |
| investing activities | | (1,436,769) | | 1,070,621 |
| Net increase (decrease) in cash | - | , | | |
| and cash equivalents | | (721,440) | | 1,188,099 |
| Cash and cash equivalents, beginning of year | | 2,759,641 | | 1,571,542 |
| Cash and cash equivalents, end of year | <u>\$</u> | 2,038,201 | <u>\$</u> | 2,759,641 |
| Supplemental disclosure of cash flow information: | | | | |
| Cash paid for interest | \$ | 121,455 | <u>\$</u> | 130,062 |

See notes to consolidated financial statements.

Notes to Consolidated Financial Statements December 31, 2021 and December 31, 2020

Note 1 – Nature of organization and summary of significant accounting policies

Nature of organization

North Shore Child and Family Guidance Association, Inc. is a non-profit mental health agency incorporated in New York State. It was founded in 1953 and is presently a major Long Island facility for consultation, counseling and treatment of youth and their families.

North Shore Child and Family Guidance Association Holding Corporation is a New York not-for-profit corporation formed for the purpose of acquiring, purchasing, leasing, constructing and renovating real property in furtherance of the exempt purposes of North Shore Child and Family Guidance Association, Inc.

Principles of consolidation

The consolidated financial statements include the accounts of North Shore Child and Family Guidance Association, Inc. and North Shore Child and Family Guidance Association Holding Corporation (collectively, the "Agency") and any intercompany accounts and transactions have been eliminated upon consolidation.

Program services

<u>Clinical</u> – Clinical services include diagnostic evaluations and treatment and are provided as a major component at all sites and through home visits. Clinical services include individual, family, and group therapy, crisis services, case management, medication follow-up, and psycho-educational and self-help support groups. Included are core mental health and chemical dependency.

School community collaborative – The school community collaborative focuses on students with serious emotional disturbances who are at risk for being placed in settings outside of their homes. The aim is to maintain students in the least restrictive and most inclusionary environment which includes a school-based mental health collaboration with Nassau BOCES covering all Nassau County School Districts.

<u>Early childhood</u> — Early childhood services focuses on the needs of children from birth through 6 years of age and their families. The goal of these services is to ensure that the emotional needs of very young children are recognized and that services are created that are both psychologically and developmentally sound. The services are delivered through the use of evaluation, therapy, consultation, and parental/care giver education primarily in the Agency's Marks' Family Right from the Start 0-3+ Center.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 1 – Nature of organization and summary of significant accounting policies (continued)

<u>Program services</u> (continued)

<u>Outreach</u> – Outreach services include those provided on-site in homes, schools, community centers, religious institutions, neighborhoods and in other formal and informal community locations. Primarily preventative, outreach services aim to reach vulnerable and disenfranchised populations such as recent immigrants, children with serious learning problems, youth with histories of truancy and delinquent behavior who are unlikely to access agency services through more formal means.

Net assets

The Agency's net assets consist of the following:

Net assets without donor restrictions of the Agency have not been restricted by an outside donor and are therefore available for use in carrying out the operations of the Agency.

Net assets with temporary donor restrictions of the Agency have been limited by donor-imposed stipulations that either expire with the passage of time or can be fulfilled and removed by the actions of the Agency pursuant to those stipulations.

Net assets with perpetual donor restrictions of the Agency include donor stipulations that must be maintained by the Agency in perpetuity. The Agency does not have any net assets with perpetual donor restrictions.

Funding

The Agency derives its revenue primarily from cost reimbursement contracts from New York State and Nassau County, program service fees and contributions from individuals, corporations and foundations.

Funding contracts are often subject to audit by the applicable granting agencies. The possible disallowances by the granting agencies of any item charged to the program cannot be determined until such time when and if an audit occurs. Therefore, no provision for any potential disallowances that may result from such audits has been made in the accompanying consolidated financial statements. Management is of the opinion that any potential disallowances will not be material to the accompanying consolidated financial statements.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 1 – Nature of organization and summary of significant accounting policies (continued)

Contributions

Contributions receivable that are expected to be collected within one year are recorded at their net realizable value. Contributions receivable that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using a risk-adjusted rate applicable to the year in which the contributions are made. Amortization of the discount is included in contributions revenue.

Contributions, including unconditional promises to give, are recognized as revenue in the period received. The Agency reports contributions with donor restrictions, if they are received with donor stipulations that limit the use of the donated assets. When a donor stipulation expires, assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions. Contributions of assets other than cash are recorded at their estimated fair value at the date of donation.

Bequests are recorded as revenue when a legally binding obligation is received and when a fair value can reasonably be determined.

Cash equivalents

The Agency considers all highly liquid investments with original maturities of 90 days or less to be cash equivalents.

Investments

Investments are recorded at fair value which is based on publicly traded quotes. Realized and unrealized gains or losses are reported in the consolidated statements of activities as increases or decreases in net assets.

Fair value measurements

The Agency invests in mutual and exchange-traded funds. The Agency's mutual and exchange-traded funds are measured using Level 1 inputs, which are defined as quoted prices in active markets for identical assets that the reporting entity has the ability to access at the measurement date.

Allowance for doubtful accounts

As of December 31, 2021 and December 31, 2020, the Agency's management has determined that there are no potentially uncollectible receivables and thus, an allowance for doubtful accounts is not necessary. Such estimate is based on management's experience, the aging of the receivables, subsequent receipts and current economic conditions.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 1 – Nature of organization and summary of significant accounting policies (continued)

Property and equipment

Property and equipment are stated at cost. Expenditures for property and equipment above a nominal amount with a useful life greater than one year are capitalized. Depreciation is calculated using the straight-line method over the following estimated useful lives:

Buildings and improvements 8-25 years Furniture, fixtures and equipment 3-5 years

Unamortized costs of financing

Costs of financing are being amortized over the periods of the related long-term debt. Unamortized costs of financing are netted with the Agency's long-term debt on the consolidated statements of financial position and the amortization of the costs of financing are included with interest expense on the consolidated statements of functional expenses.

Functional expenses

The cost of providing the various programs and other activities has been summarized on a functional basis. Accordingly, certain costs have been allocated among the program services and supporting activities benefited. Expenses attributable to more than one functional category are allocated based on square footage.

In-kind services

A number of volunteers, including members of the Board of Directors, have donated significant amounts of their time to the Agency's program services, management and general services and fundraising campaigns. These donated services have not been recorded in the accompanying consolidated statements of activities because they do not meet the criteria for recording such services.

Use of estimates

The consolidated financial statements of the Agency are prepared in conformity with accounting principles generally accepted in the United States of America, which require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 1 – Nature of organization and summary of significant accounting policies (continued)

Risks and uncertainties

Management is continuing to evaluate the impact of the COVID-19 pandemic on the industry and has concluded that while it is possible that the virus could have a material negative effect on the Agency's consolidated financial position and operations, the specific impact is not readily determinable as of the date of these consolidated financial statements. The consolidated financial statements do not include any adjustments that might result from the outcome of this uncertainty.

Concentrations of credit risk

The Agency's financial instruments that are potentially exposed to concentrations of credit risk consist primarily of cash, cash equivalents, investments and receivables. The Agency places its cash and cash equivalents with what it believes to be quality financial institutions. At times during the year, the Agency's cash accounts exceeded the FDIC insurance limit. The Agency has not incurred any losses in its cash accounts to date. The Agency's investments are exposed to various risks such as interest rate, market volatility, liquidity and credit. Due to the level of risk associated with investment securities, it is reasonably possible that changes in these risks could materially affect the fair value of the investments reported in the consolidated statements of financial position as of December 31, 2021. The Agency routinely monitors the collectibility of its receivables to ensure they are viable. As a result, the Agency believes no significant concentrations of credit risk exist with respect to its cash, cash equivalents, investments and receivables.

Subsequent events

The Agency has evaluated events and transactions for potential recognition or any other disclosure through May 19, 2022, which is the date the consolidated financial statements were available to be issued.

Note 2 – Liquidity and availability of financial assets

The Agency's working capital and cash flows have seasonal variations during the year attributable to cash receipts from program service fees, government grants, contributions and other revenue items. The following is a summary of the Agency's financial assets as of December 31, 2021 and December 31, 2020 that are available for general use within one year of the consolidated statements of financial position date:

| | 2021 | 2020 |
|---|--------------|---------------------|
| Cash and cash equivalents | \$ 2,038,201 | \$ 2,759,641 |
| Investments, at fair value | 1,600,310 | 1,342,208 |
| Government grants and other receivables | 1,200,469 | 1,289,882 |
| Current portion of contributions receivable | 325,000 | 500,000 |
| Total | \$ 5,163,980 | <u>\$ 5,891,731</u> |

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 2 – Liquidity and availability of financial assets (continued)

The Agency also has available a \$500,000 revolving line of credit (see note 6) to finance short-term working capital needs that may be drawn upon as necessary.

Note 3 – Investments, at fair value

The following is a summary of the investments at December 31, 2021 and December 31, 2020:

| | 20 | 21 | 20 | 020 |
|--|--|--|-----------------------------------|-----------------------------------|
| | Cost | Fair Value | Cost | Fair Value |
| Cash and cash equivalents Mutual and exchange-traded funds | \$ 65,908 | \$ 65,908 | \$ 101,384 | \$ 101,384 |
| Equities Fixed income Total | 822,427 <u>445,139</u> \$1,333,474 | $ \begin{array}{r} 1,099,394 \\ \underline{435,008} \\ \$1,600,310 \end{array} $ | 775,384 338,530 \$1,215,298 | 901,408 339,416 \$1,342,208 |

Investment return for the years ended December 31, 2021 and December 31, 2020 consists of the following:

| | 2021 | • | 2020 |
|--|---------------|----|---------|
| Interest and dividends | \$ 26,520 | \$ | 24,581 |
| Realized gain on the sale of investments | 40,568 | | 142,427 |
| Unrealized gain on investments | 139,926 | | 11,297 |
| Total investment return | \$ 207,014 | \$ | 178,305 |

Note 4 – Contributions receivable

As of December 31, 2021 and December 31, 2020, contributions receivable are due to be collected as follows:

| 2021 | 2020 |
|------------|--|
| \$ 325,000 | \$ 500,000 |
| 625,000 | <u>775,000</u> |
| 950,000 | 1,275,000 |
| | |
| (15,469) | (30,207) |
| 934,531 | 1,244,793 |
| (325,000) | (500,000) |
| \$ 609,531 | \$ 744,793 |
| | \$ 325,000 625,000 950,000 (15,469) 934,531 (325,000) |

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 5 – Property and equipment, net

Property and equipment consist of the following at December 31, 2021 and December 31, 2020:

| | 2021 | 2020 |
|-----------------------------------|-------------|-------------|
| Land | \$ 259,150 | \$ 259,150 |
| Buildings and improvements | 5,719,765 | 5,577,040 |
| Furniture, fixtures and equipment | 721,446 | 721,446 |
| Construction in progress | _ | 22,450 |
| Sub-total | 6,700,361 | 6,580,086 |
| Less: accumulated depreciation | 4,467,623 | 4,226,072 |
| Total | \$2,232,738 | \$2,354,014 |

Note 6 – Long-term debt and line of credit

During 2015, the Agency issued a \$1,586,000 tax-exempt revenue bond Series 2015C-1, a \$2,089,000 revenue bond Series 2015C-2 and a \$180,000 Series 2015C-3 (the "Bonds"), in the aggregate principal amount of \$3,855,000, for the purposes of refinancing its previous bonds payable, funding of the repayment of a major portion of the liability due to OMH, and to repay the previous mortgage note. The Bonds were issued pursuant to a Bond Purchase Agreement and Loan Agreement dated June 19, 2015, between the Nassau County Local Economic Assistance Corporation (LEAC) and a bank. The Bonds require monthly payments of principal plus interest at the annual rates of 2.87%, 4.51% and 3.65%, respectively. The Bonds contain a restrictive borrowing covenant and certain financial covenants as outlined in the agreement. The Bonds are secured by a mortgage on the premises. In connection with the Bond Purchase and Loan Agreement, the LEAC assigned the mortgage to a bank. The Series 2015C-1 and 2015C-2 bonds mature on June 1, 2024 and June 1, 2025, respectively. The 2015C-3 bonds matured on June 1, 2020.

During March 2018, in connection with the Agency's window replacement project and other capital projects, the Agency obtained a ten-year \$750,000 mortgage note payable. The note required monthly interest only payments through September 1, 2018 at the rate of 5.12% per annum. Commencing October 1, 2018, the note requires monthly payments of \$4,515, based on a 25-year amortization, applicable first to interest at the aforementioned rate with the balance to the reduction of principal. At maturity on April 1, 2028, the note will require a balloon payment of \$207,058. The Agency may prepay the note in whole or in part at any time without penalty or premium. The Agency made a principal prepayment of approximately \$220,000 in November 2018. The loan contains certain financial covenants as outlined in the agreement.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 6 – Long-term debt and line of credit (continued)

The following is a summary of the future minimum principal payments as of December 31, 2021:

| | N | lortgage Note | | | | |
|-------------------------|-------|------------------|------------|-----------------|------------|----------|
| <u>Year</u> | _] | Payable | | Bonds | | Total |
| 2022 | \$ | 32,181 | \$ | 337,000 | \$ | 369,181 |
| 2023 | | 33,891 | | 356,000 | | 389,891 |
| 2024 | | 35,639 | | 264,000 | | 299,639 |
| 2025 | | 37,588 | | 925,000 | | 962,588 |
| 2026 | | 39,586 | | - | | 39,586 |
| 2027 and thereafter | | 259,520 | | _ | | 259,520 |
| Sub-total | \$ | 438,405 | <u>\$1</u> | <u>,882,000</u> | 2 | ,320,405 |
| Less: current portion | | | | | | 369,181 |
| Less: unamortized costs | of fi | nancing | | | | 178,380 |
| Net long-tern | n po | rtion | | | <u>\$1</u> | ,772,844 |

Line of credit

The Agency has available a \$500,000 revolving line of credit. Borrowings under the line bear interest at a per annum rate equal to the Term SOFR Rate. The Agency is required to pay down the principal balance to zero for a period of thirty consecutive days each twelve-month period. The revolving line of credit expires on June 20, 2022. As of the date of this report, the Agency had no outstanding borrowings under the line.

The note and line of credit are secured by a second mortgage on the Agency's real property and the Agency's personal property.

Note 7 – SBA PPP Loan

During 2020, the Agency applied for and received a loan under the Paycheck Protection Program ("PPP") which is a business loan program established by the Coronavirus Aid, Relief, and Economic Security Act. The total amount received under this program was \$1,413,600. The Agency had elected to record the proceeds as a liability until the loan is, in part or wholly, forgiven and the Agency is legally released. During August 2021, the Agency had \$343,386 of the loan forgiven and paid back the outstanding balance of \$1,070,214 plus interest.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 8 – Net assets with donor restrictions

The following is a summary of the net assets with donor restrictions for the years ended December 31, 2021 and December 31, 2020:

| | Total control of the | 20 | 21 | |
|---|---|-------------------------------|------------------------------------|---------------------------------|
| | Balance | | Net assets | Balance |
| | December 31, | | released from | December 31, |
| <u>Description</u> | 2020 | Contributions | Restrictions | 2021 |
| Capital improvements | \$ 87,737 | \$ - | \$ - | \$ 87,737 |
| Emergency services | 657,817 | 30,240 | (43,570) | 644,487 |
| Time restricted | 535,323 | 289,738 | (181,542) | 643,519 |
| Right from the start | 100,001 | 170,000 | (188, 124) | 81,877 |
| Other family life programs | 82,105 | 200,369 | (164,184) | 118,290 |
| Total | <u>\$ 1,462,983</u> | \$ 690,347 | \$ (577,420) | \$ 1,575,910 |
| | | 20 | 20 | |
| | Balance | | Net assets | Balance |
| | December 31, | | ralaged from | |
| | December 51, | | released from | December 31. |
| <u>Description</u> | <u>2019</u> | Contributions | released from Restrictions | December 31, 2020 |
| <u>Description</u> Capital improvements | | Contributions \$ 15,966 | | , |
| _ | 2019 | | Restrictions | 2020 |
| Capital improvements | 2019 \$ 83,771 | \$ 15,966 | Restrictions \$ (12,000) | 2020 \$ 87,737 |
| Capital improvements Emergency services | 2019 \$ 83,771 364,274 | \$ 15,966 589,985 | Restrictions \$ (12,000) (296,442) | 2020 \$ 87,737 657,817 |
| Capital improvements Emergency services Time restricted | 2019 \$ 83,771 364,274 731,140 | \$ 15,966 589,985 4,183 | Restrictions \$ (12,000) | \$ 87,737 657,817 535,323 |

Note 9 – Pension and retirement plans

Multiemployer defined benefit pension and welfare plan

The Agency makes contributions to a multiemployer defined benefit pension and welfare plan (the "Plan") under the terms of a collective-bargaining agreement that covers its union-represented employees. The risks of participating in a multiemployer plan are different from a single-employer plan in the following aspects:

- Assets contributed to a multiemployer plan by one employer may be used to provide benefits to employees of other participating employers.
- If a participating employer stops contributing to a plan, the unfunded obligations of the plan may be borne by the remaining participating employers.
- If the Agency chooses to stop participating in the multiemployer plan, the Agency may be required to pay the plan an amount based on the underfunded status of the plan, referred to as a withdrawal liability.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 9 – Pension and retirement plans (continued)

Multiemployer defined benefit pension and welfare plan (continued)

The Agency's participation in this Plan for the years ended December 31, 2021 and December 31, 2020, is outlined in the table below. The "EIN/Pension Plan Number" column provides the Employer Identification Number ("EIN") and the three-digit plan number. The third column lists the expiration date of the collective-bargaining agreement to which the Plan is subject. The Pension Protection Act zone status available in 2021 and 2020 is for the Plan's years ended December 31, 2020 and December 31, 2019, respectively. The zone status is based on information that the Agency received from the Plan and is certified by the Plan's actuary. Among other factors, plans in the red zone are generally less than 65 percent funded, plans in the yellow zone are at least 65 percent funded and less than 80 percent funded, and plans in the green zone are at least 80 percent funded.

| | EIN/Pension | | Pension Protection Act Zone Status | | Contributions to the Plan | |
|---|----------------|-------------------------|------------------------------------|-------|---------------------------|-----------|
| Pension Fund | Plan Number | Bargaining Agreement | 2021 | 2020 | 2021 | 2020 |
| 1199 SEIU Healthcare Employee Pension Fund | 13-3604862-001 | 12/31/22 | Green | Green | \$ 262,087 | \$282,227 |

403(b) plans

The Agency also maintains two 403(b) plans for union and non-union employees, whereby eligible participating employees may voluntarily authorize the Agency, under a salary reduction agreement, to deduct from their salaries certain amounts as contributions to the 403(b) plans. Employees' salary reductions are excluded from the employees' income for federal income tax purposes as provided by the Internal Revenue Code. The Agency can make non-elective contributions for eligible non-union participants. The Agency cannot contribute to the plan for union employees. Pension expense under this plan, net of forfeitures, for the years ended December 31, 2021 and December 31, 2020 was \$181,364 and \$180,966, respectively.

Note 10 – Litigation

The Agency is currently the co-defendant in litigation arising in the ordinary course of business. The Agency is being defended by legal counsel pursuant to its insurance coverage and is vigorously defending the action. In the opinion of management, after consultation with legal counsel, the final disposition of this matter will not have a material effect on the Agency's consolidated financial statements.

Notes to Consolidated Financial Statements (continued) December 31, 2021 and December 31, 2020

Note 11 – Tax status

North Shore Child and Family Guidance Association, Inc. is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"). In addition, North Shore Child and Family Guidance Association, Inc. has been determined by the Internal Revenue Service to be a publicly supported organization under the meaning of Section 509(a)(1) of the Code, and not a private foundation.

North Shore Child and Family Guidance Association Holding Corporation is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.